



Consultative Committee

Minutes

Date:	March 17, 2026
Location:	Virtually, Microsoft Teams
Chair:	Karen LeMoine, Manager, Stakeholder & Government Relations
Attendees:	Suzanne Acton-Gervais, Association of Canadian Travel Agencies Vincent Crisanti, Councillor, City of Toronto Inderjit Hans, City of Brampton resident Robert Penyk, City of Toronto resident Michael Rotondo, Seneca Collage Yathartha Singh, Region of Peel Jonathan Wheatle, Region of York David Wojcik, Mississauga Board of Trade
Regrets:	Anna Victoria Barrera, Toronto Region Board of Trade Marie Clarke Walker, Labour Council Chris Fonseca, Councillor, City of Mississauga Simon Gill, Region of Durham Jaipaul Massey-Singh, Brampton Board of Trade Rod Power, Councillor, City of Brampton Marlene Yakabuski, City of Mississauga resident
Resource Members:	Paul Aldunate, City of Brampton Amanda Chum, Transport Canada Matthew Premru, Manager, City of Toronto (alternate) Jose Santayo, Destination Toronto Bram Westfall, Ministry of Transportation Tiffenni Wilkinson, Ministry of Tourism
Resource Members	Clare Barnett, City of Toronto
Absent:	Frances De Los Santos, City of Mississauga
Also in Attendance	Ingrid Pringle, Management Assistant, Toronto Pearson Ruba Al-Nazer, Director, Community Impact, Toronto Pearson Suzana Belan, Assoc. Director, Workforce Strategies & Economic Inclusion, Toronto Pearson Blair Ostrom, Manager, Government & Stakeholder Relations, Toronto Pearson Fares Kouri, Coordinator, Public Affairs and Stakeholder Relations, Toronto Pearson John Barber, Supervisor of Economic Analysis & Programs Development, City of Mississauga Kenzi Mirza, City of Toronto Dan Janssen, IAM Union Michael Corrado, IAM Union Sophia Bailey, Joint Planning Committee, Menzies Aviation Karen Koren, Joint Planning Committee, Menzies Aviation Corrine Hillier, Joint Planning Committee, Menzies Aviation Amom Gill, Joint Planning Committee, Menzies Aviation Phil Honsberger, Joint Planning Committee, Menzies Aviation

Item	Details
1.0	PRELIMINARY ITEMS
1.1	Welcome conducted by Karen LeMoine and roll call conducted by Ingrid Pringle.
1.2	Review and Approval of March 17, 2026 agenda – moved- R. Penyk, seconded – J. Wheatle
1.3	Review and Approval of December 2, 2025 minutes – moved R. Penyk, seconded – J. Wheatle
2.0	REGULAR ITEMS
2.1	GTAA Information Update. <ul style="list-style-type: none">• Separate CC Newsletter will no longer be provided. Encourage members to sign up for the Checking In newsletter. The Checking In newsletter will be reviewed at the meeting.• Fares Khouri, Coordinator, Public Affairs, GTAA provided an update on recent activities at Toronto Pearson.• Link for Checking In Newsletters can be found here.
3.0	DISCUSSION ITEMS
3.1	2025 Year End Engagement Survey Results <ul style="list-style-type: none">• Karen LeMoine, Manager, Government & Stakeholder Relations, Toronto Pearson reviewed the 2025 Year End Engagement Survey results.
3.2	Update from the City of Mississauga: New Economic Development Strategies <ul style="list-style-type: none">• John Barber, Supervisor of Economic Analysis & Programs Development, City of Mississauga gave an update on the City of Mississauga’s New Economic Development Strategies.• The presentation can be found here.
3.3	Overview of Toronto Pearson’s Workforce Development Initiatives <ul style="list-style-type: none">• Suzana Belan, Associate Director, Workforce Strategies & Economic Inclusion and Ruba Al-Nazer, Director, Community Engagement & Impact, Toronto Pearson provided an overview of Toronto Pearson’s Workforce Development Initiatives.• The presentation can be found here.
4.0	MEMBERS UPDATE
	<ul style="list-style-type: none">• Region of York – Jonathan Wheatle<ul style="list-style-type: none">○ On March 7, the Region of York hosted a talent-focused engagement session. Going forward, when similar opportunities arise in York Region, we’d be happy to connect and engage with the GTAA team. Thank you again for that opportunity. On January 22, we hosted a defence roundtable with a number of businesses that are adjacent to the defence sector and looking to enter that space. As I mentioned late last year, we are developing a roadmap to help businesses navigate how to enter the defence sector. It can be a complex and highly regulated environment, especially for companies that are not already Tier 1 or Tier 2 suppliers. That roadmap is currently in development and is expected to be ready in early Q2. While it’s being led by York Region, it will be available to any business interested

in the program underway by the federal government. On January 29, we hosted approximately 30 members of the Ontario Global Trade and Investment Officers, who travelled from Europe, Asia, and the United States. The goal was to help them better understand what communities across the GTA have to offer. We were pleased to showcase what is in York Region that could help them sell our country as well as businesses there looking for partners here. That was a very productive engagement with the province. On February 6, Minister Fedeli visited York Region to launch the second iteration of the Ontario Vehicle Innovation Network, Regional Technology Development Site (RTDS). York Region is collaborating with ventureLAB and York University to deliver York RTDS. As part of the announcement, the Minister confirmed \$17.5 million in provincial funding, alongside \$32 million in matching industry investment, and a further \$19 million from the broader public sector, representing a significant multi-year investment. York Region is excited to lead the York Region - RTDS and what that means for SMEs is that these small and medium-sized enterprises, who are looking to commercialize technologies in the auto mobility space, or intelligent transportation systems solution have a vehicle that they can leverage to help them move their technologies forward.

- **Region of Peel – Yathartha Singh**

- The Region of Peel is planning a Goods Movement Taskforce meeting for the fall of 2026. An update will be provided in the coming months.

- **Association of Canadian Travel Agencies – Suzanne Acton-Gervais**

- The Association of Canadian Travel Agencies and Travel Advisors represent 21, 000 employees, travel agencies and more than 6,000 independent travel advisors across the country. 50% of our members are located in Ontario. Many travel plans come through Toronto so it is very important that we listen to these discussions and happy to contribute when it's appropriate.

- **City of Toronto resident – Robert Penyk**

- Residents were concerned following the Delta Airlines crash at the airport. They are concerned about the clean-up operations and any potential impact on the waterways surrounding the airport. Would there be information that can be shared in regard to the clean-up operations and impact on the waterways? Air quality issues are also a concern. While residents are aware that there are green initiatives regarding the aircraft and fuels, are there emission testing being performed on the approximately 5, 7 or 10 diesel units running each gate operating at the airport? And what is the path for electrification for the equipment? Also wondering if we can get an update on the transit hub at the next meeting. Is there any cycling infrastructure, storage available at the airport for people that would like to access the airport by bicycle?

- **Toronto Pearson – Karen LeMoine**

- We will be following up with our colleagues and get detailed answers for you on your environmental questions. Our airport planning and development team has been working on a more comprehensive multimodal transit strategy in alignment to our longer-term master plan. That includes transit connectivity, improvements to current bus services, more sustainable modes of transportation and accommodation for
-

pedestrians and cycling. There will be a point in time that we will be able to share a more fulsome look at the strategy in a future meeting.

Action Item:

- Provide answers to environmental impact regarding Delta crash and electrification of equipment.
- **Mississauga Board of Trade – David Wojcik**
 - The Mississauga Board of Trade will be hosting the Mayor’s State of the City address on Tuesday, March 24, 2026. We are also hosting a Dutch delegation of advanced manufacturers to meet with us. We will be touring Mississauga companies that use robots and cobots. We are also looking for a new CEO and anticipate a new CEO being in place by May 1, 2026.
- **Seneca Polytechnic – Michael Rotundo**
 - Province of Ontario has provided funding for post-secondary education. Division, distribution and what program areas will benefit from the funds are still unknown. (update provided by email)
- **Transport Canada – Amanda Chum**
 - Transport Canada continues to work across multiple government agencies to prepare for FIFA from a safety and security perspective. On March 3, 2026, we launched our public consultations on the Pickering Lands. This is a parcel of land, approximately 9,300 acres that Transport Canada has been holding since the 1970s reserved for airport lands. Last January the Minister of Transport announced that the majority of those lands would be transferred to the National Urban Park. Last week we held in-person public consultation and hybrid public consultation sessions on the Pickering Lands. We are now embarking on some sector specific roundtables with industry and community members. We invite everyone who is interested in the public consultations to visit the Transport Canada website at <https://tc.canada.ca/en/corporate-services/consultations/public-consultation-future-uses-pickering-lands>. Anyone who would like to provide feedback on the potential future uses of the Pickering Lands to send an email or fill out an anonymous survey online. The consultations will be wrapping up on April 17, 2026.
- **City of Brampton – Paul Aldunate**
 - Last month, the City of Brampton celebrated the expansion of the Coca-Cola bottling plant with Premier Doug Ford. This is a 60,000 square foot expansion, \$141 million investment and 500 construction jobs. Council passed a motion to rezone the Stellantis lands to only allow for automobile manufacturing and assembly to happen on those lands. Council felt strongly about making sure that those lands stay intact, are not severed and not used for any other type of use. Emerald Energy from Waste, who received some environmental privilege from the province, are coming to the city with a pre-application to increase the size of their facility. The GTAA may be interested in that given that it is a quick redevelopment of that facility and we know they are looking at different heights for the stacks. They may reach out to the GTAA. Defence Minister McGuinty was in Brampton today to participate in a Brampton Board of Trade event and to visit the Rochel facility. The Minister reannounced the investment into Rochel and they will be bringing approximately

300 armored vehicles to Ukraine. April 8, 2026, we are reporting to council on the results of Partners in Project Green.

- **Destination Toronto – Jose Santoyo**

- Destination Toronto published, along with the City of Toronto, guidelines on promoting FIFA related activities for businesses. This applies not only for Destination Toronto, it applies to everyone. The most important topic is going to be how not to violate the intellectual property guidelines of FIFA. In April or early May, we will be publishing our master destination plan. We have been working with stakeholders, GTAA, Billy Bishop and every other relevant visitor economy stakeholder. I will be happy to share this with the committee members when we have the final version.

- **Ministry of Transportation – Tiffenni Wilkinson**

- Work to date has focused primarily on readiness, regional awareness, and information sharing in advance of the FIFA World Cup, with particular recognition of Toronto's role as a host city and then broader province-wide interest. We are seeing strong interest from communities, vessels, and event organizers across Ontario in celebrating FIFA, which is evident through the Experience Ontario funding applications—one of our major festival and event funding programs. These applications are currently under assessment. I also wanted to highlight the Community Activation Toolkit, which José referenced and described as a critical resource. It includes key materials such as brand guidelines and licensing information. These resources are readily available, and José or I can assist in ensuring they are shared as needed. From a regional intelligence and engagement perspective, us as tourism regional development advisors are incorporating FIFA-related discussions into our ongoing conversations with municipalities, destination marketing organizations, tourism operators, and cultural and sport partners. We are hearing significant interest in visitor dispersal opportunities, pre- and post-match programming, and opportunities to showcase non-host communities. On the destination marketing side, both Destination Toronto and Destination Ontario are actively leveraging FIFA in their planning. There is also a strong focus on the eight weeks of summer following the matches, which traditionally represent a peak tourism period for the province. While June will be an exceptional moment during the matches, a great deal of activity and marketing is being planned to sustain momentum throughout the remainder of the summer. Finally, I want to note that Destination Ontario—the provincial agency responsible for marketing Ontario—is hosting a webinar on the 24th at 11:00 a.m. The session will share findings from recent research conducted in partnership with Context Research Group, examining travel behavior related to FIFA, with a specific focus on the U.S. and European markets. I would be happy to share the webinar details if you have not already received them and are interested in attending.

- **City of Toronto – Matthew Premru**

- Recently, we convened an Employment Lands Forum that brought together approximately 50 stakeholders, including representatives from organized labour, small and large businesses, business associations, and academia. The forum featured roundtable discussions focused on a central question: how do we not only protect but actively enhance our employment areas so that Toronto remains competitive both now and into the future. We are currently compiling the outcomes of those discussions and will be publishing next steps along with a concrete action plan in the near future. It was
-

interesting to hear examples—such as the Stellantis case—that demonstrate this is not all doom and gloom. There are small victories happening. One such victory occurred very recently through a Minister’s Zoning Order (MZO) that worked in favour of employment lands. Personally, this is one of the first times I’ve seen this outcome. Typically, when an MZO is announced, it raises concerns about residential encroachment—often condos appearing next to major employers, which we know can ultimately force those employers to relocate. This case was different—a “reverse MZO.” It supported Sanofi Pasteur, a major and well known pharmaceutical employer, by restricting the amount of development permitted within its area of influence. The intent was to ensure the company is not negatively affected in terms of environmental approvals or its ability to operate. This approach reflects a more strategic and employment protective use of zoning authority. Turning to FIFA preparations, to host six soccer matches there are hundreds of agreements and operational details. For example, everything from sponsorship compliance at bus shelters to advertising permissions is tightly managed. The central celebration will be the FIFA Fan Festival, with the main stages located at Fort York and the Bentway. The city is expecting at least 65 community-based celebrations across Toronto. Significant upgrades have been made to upgrade the stadium, including the installation of temporary seating, additional jumbotrons, new premium lounge and other upgrades. The city remains on track to hand the stadium over to FIFA on May 12, 2026.

At this point in time, the meeting was disrupted by members of the public with offensive content that is not tolerated by the Greater Toronto Airports Authority (GTAA) in alignment with our [Code of Conduct and Business Ethics](#), and upholding a safe and respectful workplace.

The online meeting was closed early and as such, the Public Comments and Question Period portion of the agenda was not completed.

Any members of the public that were in attendance and had an outstanding question or comment, please send them to the Consultative Committee Secretariat at Ingrid.pringle@gtaa.com

5.0 ADJOURNMENT

Next meeting – Tuesday, June 9, 2026

Minutes prepared by Ingrid Pringle (416 776-3035) ingrid.pringle@gtaa.com. Any errors or omissions in these minutes should be forwarded to the author immediately.